

BUDGET STATEMENT NUMBER 2

DEPARTMENTAL ESTIMATES

Vote 1

Office of the Premier

	2006/07 To be appropriated	2007/08	2008/09
MTEF allocations	R 297 038 000	R 322 841 000	R 345 074 000
Statutory Amount	R 769 000		
Political office bearer	Honourable Premier		
Administering Department	Office of the Premier		
Accounting Officer	Director General		

1. Overview

Core functions and responsibilities

To ensure effective and efficient governance in the Province of the Eastern Cape through coordination of management communication services, Internal Audit, Legal Services, policy and strategic development.

Vision

The leader in excellence at the centre of a coherent, pro poor Provincial administration.

Mission

Ensuring responsive, integrated and sustainable service delivery to all in the Eastern Cape through strategic leadership, critical interventions and co-coordinated effective provincial governance.

Main services

The Office of the Premier ensures that:

- The Constitution, national and provincial laws, rules and regulations as well as policies are faithfully and effectively executed;
- Provincial leadership and interdepartmental co-ordination;
- Relations with other spheres of government; and
- It strives to be an exemplary and effective centre of administration.

Demands and changes in services

The Office of the Premier has received additional funding of R15 million to fund the Provincial Monitoring and Co-ordination unit, Institution Building and Transformation, Corporate services. The funds have been allocated to strengthen the monitoring unit, to address and reduce the litigations in the province and for appropriate branding of the Eastern Cape through the center of innovation and provincial communication. The department is faced with the challenge of filling Senior Management positions with suitable qualified candidates. The department embarked on a re-engineering process and restructured the department to effectively and efficiently execute its functions.

Acts, rules and regulations

The key legislative mandates of the Department are summarized below:

- Constitution of the Republic of South Africa
- Public Service Act, 1994 as amended
- Employment Equity Act, 1998
- Electronic Communications and Transactions Act, 2002
- Skills Levy Act, 1998
- Skills Development Act, 1998
- State Information Technology Agency Act, 1999
- Annual Division of Revenue Act
- Occupational Health and Safety Act, 1993
- Basic Conditions of Employment Act, 1997
- Borrowing Powers of Provincial Government Act, 1996
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Public Finance Management Act, 1999 as amended
- Labour Relations Act, 1995 as amended
- Public Service Regulation, 2001
- Promotion of Access to Information Act, 2000

Budget decisions

The re-engineering process has been factored into the 2006/07 budget process. These changes have been included in the 2005/06 Adjustments Estimates and subsequently the MTEF period.

2. Review of the current financial year (2005/06)

- The Office of the Premier has undergone restructuring in the year under review. The main purpose of this restructuring is to optimize capacity for the implementation of the Provincial Growth and Development Plan (PGDP).
- The development of a monitoring and evaluation tool continues with various systems having been assessed. The refinement of goals, indicators, and various other targets will continue beyond this year until the desired output is received from the system.
- The restructuring of the Office of the Premier has in addition to the above positioned the corporate services function in such a way as to enhance the support given to the department by the branch.
- Supply Chain Management has been implemented by the Department however, training of staff continues with the assistance of the Provincial Treasury.
- The Department is in the process of developing the retention strategy for the province.

- Pillay Commission was appointed to look into the finances of the province with the aim of rooting out corruption in the provincial administration. The work of the Commission will amongst other things culminate into the plans of the Anti-Corruption Unit in developing strategies to prevent corrupt and fraudulent activities.

3. Outlook for the coming financial year (2006/07)

- The implementation of the Provincial Growth and Development Plan has resulted in almost half of the budget allocated to the province directly aligned to the PGDP programmes. In the coming year this allocation should increase and the effectiveness of the programmes implemented with the budget of the previous financial year should be measured.
- The focus in the 2006/2007 financial year is the efficient utilization of the monitoring and evaluation system in evaluating the implementation of PGDP programmes. A rollout of the system to local government is critical to the process as final implementation of the PGDP programmes is at local level.
- A Centre of Innovation has been established within the Department. This centre will be the hub of all innovative initiations for the department as well as the province.
- A Knowledge Management Centre has also been established within the Department. The main purpose of this centre is to facilitate the translation of individual knowledge of corporate intellectual capital.
- To address and reduce the number of litigations against the province it is critical to build capacity within the Shared Legal Services. All critical posts have been budgeted for and will be filled in the 2006/07 financial year.

4. Receipts and financing

Summary of receipts

Table 4.1 below depicts the sources of funding for the vote.

Table 4.1 Summary of receipts: Office of the Premier

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
Treasury funding										
Equitable share	173 907	223 407	221 697	258 814	258 814	258 814	296 660		322 444	344 657
Conditional grants										
Financing	(885)	(4 836)	(29 769)		17 115	10 607	(100.00)			
Total Treasury funding	173 022	218 571	191 928	258 814	275 929	269 421	296 660	10.11	322 444	344 657
Departmental receipts										
Tax receipts										
Sales of goods and services other than capital assets	45	88	113	108	108	87	113	29.89	119	125
Transfers received										
Fines, penalties and forfeits										
Interest, dividends and rent on land	1	11	23	2	2	21	263	1 152.38	276	289
Sales of capital assets										
Financial transactions in assets and liabilities	535	792	82	250	250	119	2	(98.32)	2	3
Total departmental receipts	581	891	218	360	360	227	378	66.52	397	417
Total receipts	173 603	219 462	192 146	259 174	276 289	269 648	297 038	10.16	322 841	345 074

5. Payment summary

Key assumptions

Certain broad assumptions are determined which establish the basic foundation for crafting a budget. These assumptions provide a framework to government officials for setting priorities, determining service levels and allocating limited financial resources.

- Budget supports the reorganization of the department which is outward focusing and seeks to position the Department as the centre of government.
- Budget supports the PGDP programmes.
- Monitoring and evaluation of the PGDP has been allocated increased funding.
- Branding of the Province has been factored in this budget.
- Funding of key critical posts around the Monitoring and Evaluation Unit and the Legal Services has contributed to the increase in personnel costs.

Programme summary

Table 5.1 below indicates the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the economic classification in the New Economic Reporting Format i.e. the Standard Chart of Accounts (SCoA) are attached as an annexure to this vote.

Table 5.1 Summary of payments and estimates: Office of the Premier

Programme R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
1. Management	11 151	8 789	10 119	9 859	12 709	13 461	12 084	(10.23)	12 692	13 554
2. Office of the Director General	2 666	3 220	5 159	4 449	4 449	6 893	5 309	(22.98)	5 756	6 110
3. Provincial Monitoring and Coordination Unit	62 227	96 529	77 194	123 577	130 159	128 946	127 186	(1.36)	137 658	148 058
4. Institution Building and Transformation	59 069	65 647	60 229	74 956	83 039	78 642	89 496	13.80	98 456	105 110
5. Shared Internal Audit	12 273	12 767	9 232	15 265	12 665	11 061	16 674	50.75	18 082	19 136
6. Corporate Services	26 217	32 510	30 213	31 068	33 268	30 645	46 289	51.05	50 197	53 106
Total payments and estimates	173 603	219 462	192 146	259 174	276 289	269 648	297 038	10.16	322 841	345 074

Table 5.2 Summary of provincial payments and estimates by economic classification: Office of the Premier

Economic classification R'000	Outcome			Main appro- priation Adjusted appro- priation Revised estimate			Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
				2006/07	2005/06	2007/08	2008/09			
Current payments	145 631	153 201	143 615	189 589	199 988	192 949	218 497	13.24	236 265	251 935
Compensation of employees	61 386	61 932	69 211	81 984	82 030	77 072	91 819	19.13	98 817	103 678
Goods and services	84 245	91 269	74 404	107 605	117 958	115 877	126 678	9.32	137 448	148 257
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to	19 398	46 330	40 985	54 775	57 991	58 834	62 918	6.94	69 633	75 111
Provinces and municipalities	1 435	2 741	206	75	391	229	76	(66.81)	82	87
Departmental agencies and accounts	17 400	21 589	20 863	34 300	36 300	36 900	39 842	7.97	43 043	46 430
Universities and technikons	563	16 000	12 000	12 000	12 000	12 000	13 000	8.33	15 720	16 957
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions		6 000	7 272	8 400	9 300	9 300	10 000	7.53	10 788	11 637
Households			644			405		(100.00)		
Payments for capital assets	8 574	19 931	7 546	14 810	18 310	17 865	15 623	(12.55)	16 943	18 028
Buildings and other fixed structures										
Machinery and equipment	8 574	19 931	6 028	14 810	18 310	16 274	15 623	(4.00)	16 943	18 028
Cultivated assets										
Software and other intangible assets			1 518			1 591		(100.00)		
Land and subsoil assets										
Total economic classification	173 603	219 462	192 146	259 174	276 289	269 648	297 038	10.16	322 841	345 074

Table 5.3 Summary of departmental transfers to public entities: Office of the Premier

Public entities R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- p-riation 2005/06	Adjusted appro- p-riation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
1. Eastern Cape Socio - Economic Consultative Council	5 900	13 589	8 800	24 000	24 000	24 600	26 342	7.08	28 416	30 652
2. Eastern Cape Development Corporation **	5 000		3 172	2 800	3 300	3 300	3 000	(9.09)	3 300	3 560
3. Eastern Cape Appropriate Technology Unit	6 500	8 000	8 891	7 500	9 000	9 000	10 500	16.67	11 327	12 218
** Public Entity Details disclosed in Vote 9										
Total departmental transfers to public entities	17 400	21 589	20 863	34 300	36 300	36 900	39 842	7.97	43 043	46 430

Table 5.4 Summary of departmental transfers to local government by category: Office of the Premier

Departmental transfers R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- p-riation 2005/06	Adjusted appro- p-riation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
Category A				75						
Category B		2 479			245	83	76	(8.43)	82	87
Category C	1 435	262	206		146	146		(100.00)		
Total departmental transfers to local government	1 435	2 741	206	75	391	229	76	(66.81)	82	87

Note: Excludes regional services council levy.

Table 5.5 Summary of departmental Public-Private Partnership projects: Office of the Premier

Project description R'000	Total cost of project						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate
				2006/07	2005/06	2007/08				2008/09
Projects under implementation										
PPP unitary charge	None									
Advisory fees										
Revenue generated (if applicable)										
Project monitoring cost										
New projects										
PPP unitary charge										
Advisory fees										
Revenue generated (if applicable)										
Project monitoring cost										
Total Public-Private Partnership projects										

6. Programme Description

Programme 1: Management

Purpose: Provide efficient and effective strategic support, as well as general administrative services to the Premier.

Sub-programme 1.1: Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Outreach/Imbizo: Bi-monthly Premier Outreach Programmes are organized by the Office, interaction with relevant stakeholders, capture issues raised by the communities and make follow-up with the departments concerned.	Reports are generated indicating various actions to be undertaken by relevant officials with clear time frames.	Reports are generated indicating various actions to be undertaken by relevant officials with clear time frames.	Premier attended her commitments as scheduled.	Premier attends her commitments as scheduled.	Premier attends her commitments as scheduled.	Premier attends her commitments as scheduled.	Premier attends her commitments as scheduled.
Facilitate applications for funding of poverty alleviation projects through ECSECC for evaluation and possible funding through the Premier's Poverty Alleviation Fund.	Projects are implemented and reports submitted and analyzed.	Funding provided to 1127 recipients totaling R3,1 million.	Projects are implemented and reports are submitted and analyzed.	ECCSEC submits reports to the Office on progress of projects.	ECCSEC submits reports to the Office on progress of projects.	ECCSEC submits reports to the Office on progress of projects.	ECCSEC submits reports to the Office on progress of projects.

Table 6.1 Summary of payments and estimates: Office of the Premier – Programme 1: Management

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate
				2006/07	2005/06	2007/08				2008/09
1. Management	11 151	8 789	10 119	9 859	12 709	13 461	12 084	(10.23)	12 692	13 554
Total payments and estimates	11 151	8 789	10 119	9 859	12 709	13 461	12 084	(10.23)	12 692	13 554

Table 6.2 Summary of payments and estimates by economic classification: Office of the Premier – Programme 1: Management

Economic classification R'000	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
Current payments	5 153	6 023	6 714	6 946	9 196	10 086	8 965	(11.11)	9 262	9 855
Compensation of employees	3 319	3 519	3 935	4 196	5 796	6 489	4 864	(25.04)	4 742	4 979
Goods and services	1 834	2 504	2 779	2 750	3 400	3 597	4 101	14.01	4 520	4 876
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to	5 998	2 741	3 193	2 813	3 313	3 329	3 014	(9.46)	3 315	3 576
Provinces and municipalities	435	2 741	12	13	13	29	14	(51.72)	15	16
Departmental agencies and accounts	5 000		3 172	2 800	3 300	3 300	3 000	(9.09)	3 300	3 560
Universities and technikons	563									
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households			9							
Payments for capital assets		25	212	100	200	46	105	128.26	115	123
Buildings and other fixed structures										
Machinery and equipment		25	212	100	200	46	105	128.26	115	123
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	11 151	8 789	10 119	9 859	12 709	13 461	12 084	(10.23)	12 692	13 554

Programme 2: Office of the Director General

Purpose: Provides executive management support to the Director General to enable the successful co-ordination and management of the Provincial Administration and the Department; Office of the Premier.

Analysis per sub-programme:

Sub-programme 2.1 Director General's Office

Provides executive and management support services to the office of the Director General, in order to ensure efficient co-ordination, professional relationship management, high quality inter-governmental participation, and continuous pro-poor policy alignment.

Sub-programme 2.2 Cabinet Secretariat

This is to ensure and facilitate the ongoing transformation of the provincial public sectors.

Strategic Objectives

To facilitate the coordination of implementation, monitoring, evaluation, support to and reporting on PGDP objectives, including, special programmes, as well as provide secretariat services to the Executive Council.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

The Anti-corruption and the Security Management unit is no longer with the DG's office, It has been moved to Institution Building.

Expenditure trends analysis:

The expenditure of the unit has been consistent, and there is an increase to cover the costs of the Senior Manager and the costs to service to needs of the Executive Council. The budget has increased from R4million to R5 million.

PROGRAMME 2: Office of the Director General

Sub-programme 2.1: Director General's Office

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Effective leadership of the Provincial Administration and Office of the Premier	Effective strategic leadership to departments and province demonstrated in Performance Agreements Improve service delivery seen in improving indicators	A Provincial Administration that is effective, effective and deliver on its mandate Efficient and timely completion of the PGDP	Provincial Administration on leadership strengthened. PGDP implementation progressing.	A Provincial Administration on that is effective, effective and deliver on its mandate	A Provincial Administration on that is effective, effective and deliver on its mandate	A Provincial Administration on that is effective, effective and deliver on its mandate	A Provincial Administration on that is effective, effective and deliver on its mandate

Sub-programme 2.2: Cabinet Secretariat

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Provide Secretarial support to the Executive Council	Distribution of Executive Council resolutions for implementation by departments. Minutes of the	Organise Executive Council meetings Write Executive Council minutes. Drafting of Executive Council Resolutions	Thirty Two Productive meetings were held	Twenty Four meetings were planned	Twenty Four meetings were planned	Twenty Four meetings were planned	Twenty Four meetings were planned

Sub-programme 2.2: Cabinet Secretariat

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
	Executive Council documents distributed to Premier and MECs timeously	ensuring implementation by departments					

Table 6.3 Summary of payments and estimates: Office of the Premier – Programme 2: Office of the Director General

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Director General's Office	1 361	1 822	3 466	2 780	2 780	5 097	3 386	(33.57)	3 671	3 908
2. Cabinet Secretariat	1 305	1 398	1 693	1 669	1 669	1 796	1 923	7.07	2 085	2 202
Total payments and estimates	2 666	3 220	5 159	4 449	4 449	6 893	5 309	(22.98)	5 756	6 110

Table 6.4 Summary of payments and estimates by economic classification: Office of the Premier – Programme 2: Office of the Director General

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate
				2006/07	2005/06	2007/08				2008/09
Current payments	2 616	3 183	4 831	4 359	4 355	6 799	5 215	(23.30)	5 654	5 999
Compensation of employees	2 113	2 508	2 658	2 518	2 764	2 764	3 172	14.76	3 439	3 610
Goods and services	503	675	2 173	1 841	1 591	4 035	2 043	(49.37)	2 215	2 389
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to			14	6	10	10	6	(40.00)	7	7
Provinces and municipalities			14	6	10	10	6	(40.00)	7	7
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households										
Payments for capital assets	50	37	314	84	84	84	88	4.76	95	104
Buildings and other fixed structures										
Machinery and equipment	50	37	314	84	84	84	88	4.76	95	104
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	2 666	3 220	5 159	4 449	4 449	6 893	5 309	(22.98)	5 756	6 110

Programme 3: Provincial Coordination and Monitoring Unit

Purpose: To facilitate and co-ordinate integrated provincial policies and planning and evaluate the impact thereof.

Analysis per sub-programme:

Sub-programme 3.1: Deputy Director General – Provincial Coordination and Monitoring Unit (DDG – PCMU)

Effective leadership of the Provincial Administration and Office of the Premier

Sub-programme 3.2: Policy Planning, Monitoring and Evaluation

Develop, co-ordinate and monitor the impact of provincial macro policies and strategies

Sub-programme 3.3: Intergovernmental and Protocol Services

Promote co-operative and seamless governance across all spheres

Sub-programme 3.4: Special Programmes

Facilitate effective implementation of constitutional mandates wrt gender, children, elderly and disability

Sub-programme 3.5: Provincial Information Management

Provide and co-ordinate integrated information services.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

Provincial Co-ordination & Monitoring Unit, co-ordinates the planning and the effective implementation of the PGDP and other macro economic policies.

Expenditure trends analysis:

The Provincial planning and monitoring will increase by R10million in 2006/07 due to the strengthening of the monitoring unit. But Provincial Information Management will decrease by R13.5 million in 2006/07 due to the transfer of the DGITO budget to corporate services. Any budget increase will be inflation related.

Service delivery measures:

PROGRAMME 3: Provincial Coordination and Monitoring Unit							
Sub-programme 3.1: DDG – Provincial Coordinating and Monitoring Unit							
Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Centre of innovation	Innovative approaches implemented to improve service delivery	Innovative initiatives to improve service delivery	Not yet established	Not yet established	Establish centre of innovation	Establish centre of innovation	Establish centre of innovation

Sub-programme 3.2: Policy planning, monitoring and evaluation

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Planning and performance measurement is an integral part of government	Planning and performance cycle schedule, including provision for policy briefs, reviews, publications, research papers, policy analysis, etc for provincial and local government	-	-	Approval of planning and performance cycle schedule for all departments for 2007/08, including provision for policy briefs, reviews, publications, research papers, policy analysis, etc	Approval of planning and performance cycle schedule for all departments for 2008/09, including provision for policy briefs, reviews, publications, research papers, policy analysis, etc	Approval of planning and performance cycle schedule for all departments for 2009/10, including provision for policy briefs, reviews, publications, research papers, policy analysis, etc	Planning and performance measurement is an integral part of government

Sub-programme 3.3: Intergovernmental and protocol services

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Facilitate the formation and functioning of IGR structures in the provincial and local spheres of government	Functional IGR Structures: PCF/MF TSG/DTSG PMIR MUNIMEC	PCF launch 3 meetings sat, PCF Protocol, PMIR	Quarterly seating and follow on recommendations and resolutions	Educate and workshop of district municipalities on IGR Framework Act	Monitoring evaluation and identification of IGR best practises for sharing and emulation	Review provincial IGR forums protocols and audit IGR forum in the local government sphere	Facilitate the formation and functioning of IGR structures in the provincial and local spheres of government

Sub-programme 3.4: Special Programmes

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)			
All spheres of government in the province protect and promote the rights of children and the elderly in annual planning, programmes and strategies	Clear strategy and implementation plan developed to promote and protect the rights of children and the elderly	Consultation with relevant stakeholders Establishment of the Provincial Programme of Action for Children	Development of Implementation plan and targets for the Provincial Programme of action for children Establishment of Elderly Persons structures in four district municipalities	Monitoring and evaluation of the provincial programme of action for children, together with intervention strategies where needed Development of Implementation plan and targets for the Provincial Programme of action for protection of elderly person's rights	Monitoring and evaluation of the provincial programme of action for protection of elderly person's rights together with intervention strategies where needed	Facilitation and co-ordination of mid-term report on the promotion and protection of children and the elderly	All spheres of government in the province protect and promote the rights of children and the elderly in annual planning, programmes and strategies
All spheres of government in the province mainstream gender issues in annual planning, programmes.	Clear targets in all departments and district municipalities for gender	40% of departments and municipalities have gender targets	50% of departments and municipalities have gender targets	70% of departments and municipalities have gender targets	90% of departments and municipalities have gender targets	100% of departments and district municipalities have gender targets	All spheres of government in the province mainstream gender issues in annual planning, programmes.
All spheres of government in the province have integrated disability into planning, programmes and strategies	Clear targets in all departments and district municipalities for disability	40% of departments and municipalities have disability targets	50% of departments and municipalities have disability targets	70% of departments and municipalities have disability targets	90% of departments and municipalities have disability targets	100% of departments and district municipalities have disability targets	All spheres of government in the province have integrated disability into planning, programmes and strategies

Sub-programme 3.5: Provincial Information Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
All Provincial Information and ICT policies, procedures and standards completed and annually reviewed within the first two months of each financial year and updated within three months thereafter, in accordance with those of the National Government (where applicable)	All provincial Information and ICT policies aligned to National policies	Identified critical policies	Web and MIOS policies completed. Identify all Information and ICT policies required.	All other policies updated and all approved by EXCO	ID any new National policies and create provincial policies	ID any new National policies and create provincial policies	All Provincial Information and ICT policies, procedures and standards completed and annually reviewed within the first two months of each financial year and updated within three months thereafter, in accordance with those of the National Government (where applicable)

Table 6.5 Summary of payments and estimates: Office of the Premier – Programme 3: Provincial Coordination and Monitoring Unit

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate		2007/08	2008/09
							2006/07	2005/06		
1. Deputy Director General - Provincial Coordination and Monitoring Unit				500			1 648		1 788	1 896
2. Policy, Planning, Monitoring and Evaluation	26 856	33 639	31 304	54 776	56 376	55 279	66 096	19.57	71 410	76 874
3. Intergovernmental and Protocol Services	1 613	2 139	2 352	2 837	2 907	3 307	2 993	(9.50)	3 246	3 444
4. Special Programmes	1 939	4 313	3 538	5 978	6 090	5 488	6 548	19.31	7 101	7 562
5. Provincial Information Management	31 819	56 438	40 000	59 486	64 786	64 872	49 901	(23.08)	54 113	58 282
Total payments and estimates	62 227	96 529	77 194	123 577	130 159	128 946	127 186	(1.36)	137 658	148 058

Table 6.6 Summary of payments and estimates by economic classification: Office of the Premier – Programme 3: Provincial Coordination and Monitoring Unit

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2006/07	2005/06	2007/08	2008/09
Current payments	44 808	54 773	46 630	70 950	71 434	69 579	68 038	(2.21)	73 782	79 158
Compensation of employees	11 979	6 333	8 442	11 558	11 942	7 377	13 789	86.92	14 952	15 700
Goods and services	32 829	48 440	38 188	59 392	59 492	62 202	54 249	(12.79)	58 830	63 458
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to	13 400	26 000	24 984	39 923	42 551	43 342	46 865	8.13	50 556	54 533
Provinces and municipalities	1 000		21	23	251	126	23	(81.75)	25	26
Departmental agencies and accounts	12 400	20 000	17 691	31 500	33 000	33 600	36 842	9.65	39 743	42 870
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions		6 000	7 272	8 400	9 300	9 300	10 000	7.53	10 788	11 637
Households						316		(100.00)		
Payments for capital assets	4 019	15 756	5 580	12 704	16 174	16 025	12 283	(23.35)	13 320	14 367
Buildings and other fixed structures										
Machinery and equipment	4 019	15 756	4 062	12 704	16 174	14 525	12 283	(15.44)	13 320	14 367
Cultivated assets										
Software and other intangible assets			1 518			1 500		(100.00)		
Land and subsoil assets										
Total economic classification	62 227	96 529	77 194	123 577	130 159	128 946	127 186	(1.36)	137 658	148 058

Programme 4: Institution Building and Transformation

Purpose: To deal with issues that build the institutional capacity so as to realise organisational self renewal capability in engaging with its core business and related challenges. It focuses at strengthening the provincial corporate governance.

Analysis per sub-programme:

Sub-programme 4.1: Deputy Director General - Institution Building and Transformation (DDG-IBT)

Provincial departments strengthened as centres of excellence.

Sub-programme 4.2: Transversal Organisational Development and Consultancy Services (TODCOS)

Provide an efficient and effective Legal Advisory Service to the Provincial Administration and its constituent Provincial Departments.

Sub-programme 4.3: Shared Legal Services

Provision of legal auditing, legislation, litigation and contract services within the Province.

Sub-programme 4.4: Provincial Communication

To provide effective, efficient and integrated communication system to the Provincial Administration and Sector Departments

Sub-programme 4.5: Anti-corruption and Security Management

Facilitate implementation of the Provincial Public Service anti-corruption strategy and security management

Policy developments:

None.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

There are no major structural changes except the reallocation of Anti-corruption unit from the DG's Office to Institution Building and Transformation.

Expenditure trends analysis:

The budget and the expenditure have been consistent except Shared Legal Services received additional funding and the Provincial communication and Center for Innovation for Branding of the Province for year 2006/07. The spending has increased from R61m to R83 million with R10 million allocated for the Pillay Commission. Therefore, the trend might not be sustained over the MTEF period as the Commission has been appointed for a period of time.

Sub-programme 4.1: DDG-Institution Building and Transformation (DDG-IBT)							
Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Centre of innovation	Innovative approaches implemented to improve service delivery	Innovative initiatives to improve service delivery	Not yet established	Not yet established	Establish centre of innovation	Establish centre of innovation	Establish centre of innovation

Sub-programme 4.2: Transversal Organisational Development and Consultancy Services

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Human Resource Development coordinated, widely promoted and sustained in the Province of the Eastern Cape	Skills development effectively implemented, structures are functioning efficiently in the departments in line with national requirements, provincial HRD Policies and sectoral plans of the respective SETAs	All departments submit their WSP's on time. Departments budget in line with the PGDP and national criteria and align plans accordingly. Budget guidelines developed and issued to departments. Quarterly and Annual reports are submitted on time. A Provincial Skills Plan and annual report is produced. Policies on RPL, AD, ABET, Learnerships and Overseas studies approved and implementation guidelines developed.	A Provincial Skills Plan and annual report is produced. ECPA achievements in HRD well known in the Public Service. Capacity of HRD Units in Departments evaluated. Equipment, financial resources and proposals approved by HOD's. At least two departments achieve the Investors of People Standard.	A Provincial Skills Plan and annual report is produced. Impact of policies evaluated and guidelines reviewed. Appointment of SDF's, and districts coordinator's regularised. Establishment of functional SDCs in the department's. Establishment of intergovernmental district forums. Provincial HRD Manual and handbooks containing processes and procedures developed based on the HRD Policy Framework. Departments develop RPL systems and procedures. WSPs received validated and feedback given.	A Provincial Skills Plan and annual report is produced. Impact of policies evaluated and guidelines reviewed. 4 Departments have plans in place to achieve the Investors in People Standard. Advocacy and Capacity building on effective HRD Management. Framework for the assessment of the impact of training is adopted. Trained, registered and effective SDF's in the Depts. New policy gaps identified. 120 employees undergo RPL assessments. Feedback given on the validation of WSPs. Departmental HRD Strategic Plans that is aligned to the Departmental Startplans developed. Departments achieve a standard of excellence in HRD.	A Provincial Skills Plan and annual report is produced. 4 departments achieve the Investors in People Standard and 2 more have plans in place to achieve the standard. Conduct a survey on the impact of HRD on Public Sector Transformation. Start planning process for new Indicators and Strategy. 120 employees undergo RPL assessments. Feedback given on the validation of WSPs. Departmental HRD Strategic Plans that is aligned to the Departmental Startplans developed. Departments achieve a standard of excellence in HRD.	Human Resource Development coordinated, widely promoted and sustained in the Province of the Eastern Cape
Team consolidation and development; Support and monitor the implementation of consultancy approach; facilitate innovative product and service development;	Annual HRM Conference held in June 2003. Work ethics seminar held in April 2003. TODCOS Communication strategy developed - TOR to engage consultants formulated for strategy implementation.	Branch strengthened as centre of ODG excellence.		Feasibility study done for TODCOS to operate as a public entity	Feasibility study done for TODCOS to operate as a public entity	Branch positioned strategically to provide ODG services to the Public Sector	Team consolidation and development; Support and monitor the implementation of consultancy approach; facilitate innovative product

Sub-programme 4.2: Transversal Organisational Development and Consultancy Services							
							and service development;
Culture of innovation and excellence institutionalized in the practices of the provincial administration.	Innovation community network established, framework developed and operationized by 2009	Innovation unit established. Innovation community partshps established. Provincial innovation concept document developed and adopted. Innovation marketing and communication plan developed. Establish a database of innovative processes introduced in depts.	Not yet established.	Develop an integrated innovation strategy. Develop a capacity building programme. Innovation unit marketed in the provincial departments and related organisations. Develop service level agreements with relevant stakeholders.	Implement the innovation strategy and roll out at head office level.	Develop the impact assessment tool.	Culture of innovation and excellence institutionalized in the practices of the provincial administration.

Sub-programme 4.3: Shared Legal Services							
Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Skilling of State Law Advisers	(a) Report on existing skills base	State Law Advisors adequately skilled		(a) Not part of stratplan for 2005/6	(a) End June 2006		Skilling of State Law Advisers
	(b) Report on training needs assessment			(b) Not part of stratplan for 2005/6	(b) End Sept 2006	6. The continued efficient and effective handling of court processes.	6. The continued efficient and effective handling of court processes.
	(c) Training programme developed			(c) Not part of stratplan for 2005/6	(c) End of Dec 2006	3. The provision of an outreach programme in all districts of the Department of Education.	3. The provision of an outreach programme in all districts of the Department of Education.
1.Reduction of the incidence of litigation	(a) Finalisation of work plan agreements with legal officers	(a) Completed end March 2007	Training conducted. Contempt proceedings eliminated across all provincial departments	(a) end March 2006	(a) end March 2007	(a) end March 2008	(a) end March 2009

Sub-programme 4.4: Provincial Communication

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Branding strategy frame-work is developed, approved launched and implemented.	A branding strategy exist and approved by Exco	A draft branding strategy exist & inputs solicited from stakeholders	Phase 1 research completed which entailed development of Terms of Reference.	Branding strategy & campaign is launched as well as implemented.	Branding campaign implemented	Ongoing	Branding strategy frame-work is developed, approved launched and implemented.
IGCF meetings and cluster meetings are reliable held.	Four IGCF Quarterly meetings and twelve cluster meetings are held.	IGCF/ communications clusters established & meetings held.	12 meetings	Ongoing	Ongoing	Ongoing	IGCF meetings and cluster meetings are reliable held.
2006-07 Communications strategy is developed and adopted by top management and Exco.	A provincial Communications Strategy exist will be organised in the first quarter of each financial year with two annual reviews.	Provincial Communications strategy exist in line with governance cycle, submitted to GCIS.	Strategy developed with the guidance of the Premier and approved by EXCO.	Reviews, Ongoing	Reviews, Ongoing	Reviews,	2006-07 Communications strategy is developed and adopted by top management and Exco.
Provincial departments, clusters, district and local municipalities are assisted in communications strategy development and implementation	All communications strategies of departments, clusters & DM's are finalised and exist in the first quarter.	Communications Strategies of four departments, two clusters and four DM's exists.	Strategy developed with the guidance of the Premier and approved by EXCO.	Comm Strats of all prov. Depts finalised in the first quarter & DM's in the second quarter.	Reviews of all (9) department Comm Strats of depts and all comm. Strats of DM (6)	Reviews of all (9) department Comm Strats of depts and all comm. Strats of DM (6)	Provincial departments, clusters, district and local municipalities are assisted in communications strategy development and implementation

Sub-programme 4.5: Anti-corruption and Security Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Co-ordinated anti corruption initiatives involving internal & external stakeholders. An effective and efficient database management system Anti corruption awareness programs	Established Anti Corruption Council, Anti Corruption Forum & departmental Committees. Existing provincial anti corruption action plan Provincial database Fraud awareness Workshops plus attendance	Establishment of Anti Corruption Council, Anti Corruption Forum & departmental Committees.	Development of the provincial anti corruption action plan	Implementation of the provincial anti corruption plan in departments	Assessing the results of the plan implementation	Impact analysis and surveys conducted	Co-ordinated anti corruption initiatives involving internal & external stakeholders. An effective and efficient database management system
		Central database in OTP	Collate 80% of supplier database information	Ongoing	Ongoing	Ongoing	Anti corruption awareness programs
Co-ordinated anti corruption initiatives involving internal & external stakeholders.	Established Anti Corruption Council, Anti Corruption Forum & departmental Committees. Existing provincial anti corruption action plan	Provincial workshops conducted	Continued	Ongoing	Ongoing	Ongoing	Anti corruption awareness programs
		Establishment of Anti Corruption Council, Anti Corruption Forum & departmental Committees.	Development of the provincial anti corruption action plan	Implementation of the provincial anti corruption plan in departments	Assessing the results of the plan implementation	Impact analysis and surveys conducted	Co-ordinated anti corruption initiatives involving internal & external stakeholders.
An effective and efficient database management system	Provincial database	Central database in OTP	Collate 80% of supplier database information	Ongoing	Ongoing	Ongoing	An effective and efficient database management system
Effective Anti-Corruption hotline	A well developed case management centre.	Maintain anti-corruption hotline.	Hotline maintained.	Maintain anti-corruption hotline.	Maintain anti-corruption hotline.	Maintain anti-corruption hotline.	Maintain anti-corruption hotline.

Table 6.7 Summary of payments and estimates: Office of the Premier – Programme 4: Institution Building and Transformation

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
1. Deputy Director General - Institution Building and Transformation	1 073	1 741	1 761	2 041	2 041	2 041	2 347	14.99	2 545	2 712
2. Transversal Organisational Development and Consultancy Services	44 365	48 077	41 487	51 241	49 441	48 357	55 478	14.73	61 784	66 225
3. Shared Legal Services	7 077	8 067	9 242	10 342	20 295	19 399	14 716	(24.14)	15 958	16 865
4. Provincial Communication	6 554	7 763	7 739	8 615	8 945	8 845	14 114	59.57	15 088	16 043
5. Anti-Corruption and Security Management				2 717	2 317		2 841		3 081	3 265
Total payments and estimates	59 069	65 648	60 229	74 956	83 039	78 642	89 496	13.80	98 456	105 110

Table 6.8 Summary of payments and estimates by economic classification: Office of the Premier – Programme 4: Institution Building and Transformation

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Current payments	55 656	46 724	47 591	61 937	70 006	65 683	75 424	14.83	81 574	86 899
Compensation of employees	16 386	17 983	24 478	27 893	27 809	27 809	32 718	17.65	35 261	36 945
Goods and services	39 270	28 741	23 113	34 044	42 197	37 874	42 706	12.76	46 313	49 954
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to		17 589	12 078	12 016	12 100	12 106	13 016	7.52	15 737	16 975
Provinces and municipalities			70	16	100	22	16	(27.27)	17	18
Departmental agencies and accounts		1 589								
Universities and technikons		16 000	12 000	12 000	12 000	12 000	13 000	8.33	15 720	16 957
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households			8			84	(100.00)			
Payments for capital assets	3 413	1 335	560	1 003	933	853	1 056	23.80	1 145	1 236
Buildings and other fixed structures										
Machinery and equipment	3 413	1 335	560	1 003	933	853	1 056	23.80	1 145	1 236
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	59 069	65 648	60 229	74 956	83 039	78 642	89 496	13.80	98 456	105 110

Programme 5: Shared Internal Audit

Purpose: Provision of auditing services to ensure compliance with national and provincial policies and legislation.

Analysis per sub-programme:

Sub-programme 5.1 Shared Internal Audit

Provision of auditing services.

Policy developments:

None.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

There are no changes.

Expenditure trends analysis:

The programme estimates to spend R13 million of its budget as against the R9 million it spent in the previous year. The underspending in the previous year was due to unfilled vacancies within the programme which have subsequently been filled in the 2005/06 year resulting in increased spending as reflected. The budget for 2006/07 has been increased accordingly to R17 million.

Sub-programme 5.1: Shared Internal Audit							
Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Annual evaluation of operational procedures and monitoring mechanisms of transfer payments made by provincial departments.	Internal Audit reports, Audit Committee reports and Accounting Officers reports in respect of areas reviewed and in accordance with the IA Operational plan	6 Audit reports	6 Audit reports	6 Audit reports	6 Audit reports	6 Audit reports	Annual evaluation of operational procedures and monitoring mechanisms of transfer payments made by provincial departments.
Quarterly evaluation of in year monitoring reports of the departments		14 Audit reports	16 audit reports	16 audit reports	16 audit reports	16 audit reports	Quarterly evaluation of in year monitoring reports of the departments
Review of annual financial statements prepared by the departments		8 audit reviews	8 audit reports	8 audit reports	8 audit reports	8 audit reports	Review of annual financial statements prepared by the departments
Regularly evaluate compliance with national and provincial policies, plans and procedures, contracts, regulations and legislation as per IA operational plans			8 audit reports	8 audit reports	8 audit reports	8 audit reports	Regularly evaluate compliance with national and provincial policies, plans and procedures

Sub-programme 5.1: Shared Internal Audit

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Annual evaluation of operational procedures and monitoring mechanisms of transfer payments made by provincial departments.							, contracts, regulations and legislation as per IA operational plans
		6 Audit reports	6 Audit reports	6 Audit reports	6 Audit reports	6 Audit reports	Annual evaluation of operational procedures and monitoring mechanisms of transfer payments made by provincial departments.

Table 6.9 Summary of payments and estimates: Office of the Premier – Programme 5: Shared Internal Audit

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Shared Internal Audit	12 273	12 767	9 232	15 265	12 665	11 061	16 674	50.75	18 082	19 136
Total payments and estimates	12 273	12 767	9 232	15 265	12 665	11 061	16 674	50.75	18 082	19 136

Table 6.10 Summary of payments and estimates by economic classification: Office of the Premier – Programme 5: Shared Internal Audit

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
				Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
Current payments	11 181	10 740	8 428	15 015	12 415	10 843	16 410	51.34	17 796	18 827
Compensation of employees	6 624	7 232	7 137	11 260	9 660	8 074	11 849	46.76	12 850	13 492
Goods and services	4 557	3 508	1 291	3 755	2 755	2 769	4 561	64.72	4 946	5 335
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to			207			30		(100.00)		
Provinces and municipalities			22			25		(100.00)		
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households			185			5		(100.00)		
Payments for capital assets	1 092	2 027	597	250	250	188	264	40.43	286	309
Buildings and other fixed structures										
Machinery and equipment	1 092	2 027	597	250	250	97	264	172.16	286	309
Cultivated assets										
Software and other intangible assets						91		(100.00)		
Land and subsoil assets										
Total economic classification	12 273	12 767	9 232	15 265	12 665	11 061	16 674	50.75	18 082	19 136

Programme 6: Corporate Services

Purpose: Tasked with rendering support and administrative services to the Office of the Premier.

Analysis per sub-programme:

Sub-programme 6.1: Financial Management

The provision of financial administration, internal control mechanisms, budget preparation and budget co-ordination.

Sub-programme 6.2: Supply Chain Management

The provision of the procurement support and effective and efficient acquisition of goods and services

Sub-programme 6.3: Human Resources Management

Provides human resources and office support services to the department.

Sub-programme 6.4: DGITO

Provides internal departmental support on IT and ensure network security.

Changes: policy, structure, service establishment, etc. Geographic distribution of services:

The Budget for 2005/06 has been increased by the reallocation of DGITO from PCMU to Corporate Services, otherwise Corporate Services has been consistent in its spending over the years.

Expenditure trends analysis:

In the 2004/05 financial year, the programme spent R30 million as against the R33 million estimated for the 2005/06 financial year. Various posts that were not filled were budgeted to be filled with the 2005/06 budget. The budget allocation has been increased accordingly in the financial year 2006/07 to R46million with the inclusion of the DGITO unit.

Service delivery measures:

PROGRAMME 6: Corporate Services							
Sub-programme 6.1 : Financial Management							
Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Budgets are linked to departmental strategic plans	Fulfilment of departmental core functions	Budgets that are aligned to strategy.	All budget items linked to specific strategies or projects	All budget items linked to specific strategies or projects	All budget items linked to specific strategies or projects	All budget items linked to specific strategies or projects	All budget items linked to specific strategies or projects
Management of cash flow services in terms of Treasury Regulations and PFMA	Expenditure of the Department to be within budget allocated	Effective and efficient department that is able to meet its core functions.		No over spending and under spending to be within 2% of the budget	No over spending and under spending to be within 2% of the budget	No over spending and under spending to be within 2% of the budget	No over spending and under spending to be within 2% of the budget
Financial Management practices that comply to National and Provincial requirements	One set of annual financial statements. Unqualified audit report.	Annual financial statements produced timeously. Unqualified audit opinion	Annual financial statements produced timeously. Unqualified audit opinion.	Annual financial statements produced timeously. 10% reduction in management letter comments	Annual financial statements produced timeously. 15% reduction in management letter comments	Annual financial statements produced timeously. 20% reduction in management letter comments	Annual financial statements produced timeously. 25% reduction in management letter comments

Risk management strategies that minimise departmental exposures to potential identified risks.	Annual risk assessment report. All losses accounted for.	Legally required financial controls and procedures.	Risk assessment report produced by Internal Audit for the Department.	Risk management strategies developed.	Risk management policy developed and 50% implementation of strategies.	75% implementation of strategies	Risk management strategies developed.
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Sub-programme 6.2: Supply Chain Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Provision of goods and services in line with Supply Chain Management Policies	Improved participation by Historically Disadvantaged individuals in the supply chain management arena	Active supplier database	44.88% of departmental procurement directed to HDI's	60% of the departmental procurement directed to HDI's	75% of the departmental procurement directed to HDI's	75% of the departmental procurement directed to HDI's	75% of the departmental procurement directed to HDI's
Disposal of assets in line with Supply Chain Management Policies	Departmental Procurement Plan formulated	Improved asset management	Inputs consolidated and managed through the accounting officer's office	Appointing a cross functional team	Procurement plan linked to departmental budget and managed through the Supply Chain Management Unit	Procurement plan linked to departmental budget and managed through the Supply Chain Management Unit	Procurement plan linked to departmental budget and managed through the Supply Chain Management Unit
All departmental assets maintained in an asset register	Accurate and complete asset register in place through: a) Accurate Inventory list (b) Quarterly and Final Stock Taking Reports	Complete asset register maintained	Asset register completed but location of some assets not updated due to problems with the BAUD system.	Accurate and complete asset register in place	Accurate and complete asset register in place	Accurate and complete asset register in place	Accurate and complete asset register in place
Departmental transportation needs met in accordance to the fleet management contract and departmental policy	Cost effective Transport utilisation	Effective and efficient transport facility	Compliance in terms of the Contract and Transport policy	Compliance in terms of the Contract and Transport policy	Compliance in terms of the Contract and Transport policy	Compliance in terms of the Contract and Transport policy	Compliance in terms of the Contract and Transport policy

Sub-programme 6.3 : Human Resources Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
An effective human resource management provisioning and support rendered in line with Public Service legislation.	Compliance with legislation on all human resource provisioning issues (recruitment, termination, service conditions, transfers, and records management)	Human Resource plan, Employment Equity in place.	Establish internal systems for compliance purposes	Full implementation of internal control systems	Evaluate the existing systems and adjustment thereof.	Improve the existing systems for better compliance	Full compliance due to fully functioning systems

Sub-programme 6.3 : Human Resources Management

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
An effective human resource development program implemented in line with Skills Development Plan	Functioning workplace skills plan developed in line with PMDS and PGDP		Training and development targeting scarce skills	Training and development based on competency requirements	Training and development based on competency	Evaluate the training and impact	Bridge the gaps identified due to annual evaluation
Management of sound employer and employee relations in accordance to Labour Relations Framework.	Reduction in employee disputes	Empowered managers and employees in Labour relations issues.	Middle Managers empowered with dispute skills resolution 60% of disputes and grievances finalised internally	Middle Managers empowered with dispute skills resolution 70 % of disputes resolved internally	Disputes resolved within the department by middle managers .80 % of disputes resolved internally	Empower employees below middle management with dispute resolution skills. 85% of disputes resolved internally.	90 % of all employees empowered on disputes mechanisms 95 % of disputes resolved internally.
An integrated employee wellness programme which enhances HIV/Aids management and safety of employees in the workplace	Compliance to occupational safety standards.	Compliance to NOSA standards.	Establish mechanism and system for compliance to safety standards.	Provision of logistical support base for safety issues.	Implement safety regulations and monitor compliance .	Evaluate the levels of safety in terms of NOSA standards.	Compliance to 3 star NOSA safety standards
An effective human resource management practices in line with organisational development and transformation policies	An effective human resource plan in place that responds to organizational demands	Human Resources plan and Retention strategy in place.	Review HR Plan in line with PGDP priorities and departmental needs	Review HR Plan in line with PGDP priorities and departmental needs	Evaluate the HR Plan in terms of service delivery imperatives and PGDP initiatives	Bridge the gaps as a result of evaluation of the plan in the previous year.	Employee Equity Targets realized due to an informed HR Plan and Employee Equity Plan.

Sub-programme 6.4 : DGITO

Measurable objective	Performance measure	Output	Year-1 2004/05 (actual)	Base year 2005/06 (estimate)	Year 1 2006/07 (target)	Year 2 2007/08 (target)	Year 3 2008/09 (target)
Departmental IT needs serviced	OTP staff skills development programme	Develop and implement a skills development programme for the IT/IS staff within OTP	Skill development programme developed as per the various work plans.	OTP IT/IS staff that are capable of dealing with Departmental needs	OTP IT/IS staff that are capable of dealing with Departmental needs	OTP IT/IS staff that are capable of dealing with Departmental needs	OTP IT/IS staff that are capable of dealing with Departmental needs

Table 6.11 Summary of payments and estimates: Office of the Premier – Programme 6: Corporate Services

Sub-programme R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06			
							2006/07	2007/08	2008/09	
1. Financial Management	7 459	7 248	6 542	7 609	8 109	7 084	8 853	24.97	9 600	10 146
2. Supply Chain Management	8 890	7 547	8 055	8 400	9 100	8 600	5 771	(32.90)	6 258	6 652
3. Human Resources Management	9 868	17 715	15 616	15 059	16 059	14 961	17 275	15.47	18 734	19 745
4. Dgito							14 390		15 605	16 563
Total payments and estimates	26 217	32 510	30 213	31 068	33 268	30 645	46 289	51.05	50 197	53 106

Table 6.12 Summary of payments and estimates by economic classification: Office of the Premier – Programme 6: Corporate Services

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06			
							2006/07	2007/08	2008/09	
Current payments	26 217	31 759	29 421	30 382	32 582	29 959	44 445	48.35	48 197	51 197
Compensation of employees	20 965	24 357	22 561	24 559	24 059	24 559	25 427	3.53	27 573	28 952
Goods and services	5 252	7 402	6 860	5 823	8 523	5 400	19 018	252.19	20 624	22 245
Interest and rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										
Transfers and subsidies to			509	17	17	17	17		18	20
Provinces and municipalities			67	17	17	17	17		18	20
Departmental agencies and accounts										
Universities and technikons										
Public corporations and private enterprises										
Foreign governments and international organisations										
Non-profit institutions										
Households			442							
Payments for capital assets		751	283	669	669	669	1 827	173.09	1 982	1 889
Buildings and other fixed structures										
Machinery and equipment		751	283	669	669	669	1 827	173.09	1 982	1 889
Cultivated assets										
Software and other intangible assets										
Land and subsoil assets										
Total economic classification	26 217	32 510	30 213	31 068	33 268	30 645	46 289	51.05	50 197	53 106

7. Other programme information

Personnel numbers and costs

Table 7.1 Personnel numbers and costs: Office of the Premier

Programme R'000	As at 31 March 2003	As at 31 March 2004	As at 31 March 2005	As at 31 March 2006	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009
1. Management	11	13	13	13	13	13	13
2. Office of the Director General	8	8	8	11	11	12	12
3. Provincial Monitoring and Coordination Unit	93	70	56	65	72	78	78
4. Institutional Building and Transformation	49	56	48	64	72	78	78
5. Shared Internal Audit	45	46	48	62	63	62	62
6. Corporate Services	102	150	164	176	184	184	184
Total personnel numbers	308	343	337	391	415	427	427
Total personnel cost (R'000)	61 386	61 932	69 211	77 072	91 819	98 817	103 678
Unit cost (R'000)	199	181	205	197	221	231	243

Table 7.2 Departmental personnel number and cost: Office of the Premier

Description	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
Total for department										
Personnel numbers (head count)	308	343	337	391	391	391	415	6.14	427	427
Personnel cost (R'000)	61 386	61 932	69 211	81 984	82 030	77 072	91 819	19.13	98 817	103 678
Human resources component										
Personnel numbers (head count)	45	35	21	24	24	24	28	16.67	29	29
Personnel cost (R'000)	8 629	14 916	12 788	12 569	12 569	12 569	15 245	21.29	16 532	17 359
Head count as % of total for department	15	10	6	6	6	6	7		7	7
Personnel cost as % of total for department	14	24	18	15	15	16	17		17	17
Finance										
Personnel numbers (head count)	22	24	25	23	25	25	28	12.00	28	28
Personnel cost (R'000)	5 229	3 973	4 524	5 879	5 879	5 879	6 728	14.44	7 296	7 661
Head count as % of total for department	7	7	7	6	6	6	7		7	7
Personnel cost as % of total for department	9	6	7	7	7	8	7		7	7
Full time workers										
Personnel numbers (head count)	308	343	337	391	391	391	415	6.14	427	427
Personnel cost (R'000)	61 386	61 932	69 211	81 984	82 030	77 072	91 819	19.13	98 817	103 678
Head count as % of total for department	100	100	100	100	100	100	100		100	100
Personnel cost as % of total for department	100	100	100	100	100	100	100		100	100
Part-time workers										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
Contract workers										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										

Training

Table 7.3 Payments on training: Office of the Premier

Programme R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
1. Management										
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other										
2. Office of the Director General										
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other										
3. Provincial Monitoring and Coordination Unit										
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other										
4. Institutional Building and Transformation	33 311	35 017	18 300	12 349	12 349	12 349	13 365	8.23	15 371	16 447
<i>of which</i>										
Subsistence and travel										
Payments on tuition	33 311	35 017	18 300	12 349	12 349	12 349	13 365		15 371	16 447
Other										
5. Shared Internal Audit										
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other										
6. Corporate Services										
<i>of which</i>										
Subsistence and travel										
Payments on tuition										
Other										
Total payments on training	33 311	35 017	18 300	12 349	12 349	12 349	13 365	8.23	15 371	16 447

Table 7.4 Information on training: Office of the Premier

Description	Outcome						Medium-term estimate			
							% Change from Revised estimate			
	2002/03	2003/04	2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09
Number of staff	308	343	337	391	391	391	415	6.14	427	427
Number of personnel trained	139	210	142	250	250	250	250		250	250
of which		210	142	250	250	250	250		250	250
Male	72	87	69	100	100	100	100		100	100
Female	67	123	73	150	150	150	150		150	150
Number of training opportunities	135	210	142	250	250	250	250		250	280
of which										
Tertiary			37	40	40	40	45	12.50	45	60
Workshops										
Seminars										
Other	135	210	105	210	210	210	205	(2.38)	205	220
Number of bursaries offered										
Number of interns appointed										
Number of learnerships appointed	4	80	24	30	30	30	45	50.00	50	50
Number of days spent on training										

Reconciliation of structural changes

Table 7.5 Reconciliation of structural changes: Office of the Premier

Programme for 2005/06			Programme for 2006/07		
Programme R'000	2006/07 Equivalent		Programme R'000	Pro- gramme	Sub-pro- gramme
	Pro- gramme	Sub-pro- gramme			
Management	1				
Management		1.1	Management		1.1
Cabinet Office	2				
Director General's Office		2.1	Director General's Office		2.1
Provincial Strategy and Protocol			Policy, Planning, Monitoring and Evaluation		3.2
Intergovernmental and Protocol Services		2.3	Intergovernmental and Protocol Services		3.3
Child and Elderly Persons Affairs		2.4	Special Programmes		3.4
Gender Affairs		2.5	Special Programmes		3.4
Disabled Persons Affairs		2.6	Special Programmes		3.4
Communication Services		2.7	Provincial Communication		4.4
Cabinet Secretariat		2.8	Cabinet Secretariat		2.2
Corporate Services					
Deputy Director General		3.1	Deputy Director General - Institution Building and Transformation		4.1
Financial Management		3.2	Financial Management		6.1
Procurement and Logistics		3.3	Supply Chain Management		6.2
Human Resources		3.4	Human Resources Management		6.3
PGITO		3.5	Provincial Information Management		3.5
Organisational Development	4				
Human Resources Development		4.1	Transversal Organisational Development		4.2
Labour Relations		4.2	Transversal Organisational Development		4.2
Cluster Support: Social		4.3	Transversal Organisational Development		4.2
Cluster Support: Economic		4.4	Transversal Organisational Development		4.2
Cluster Support: Governance		4.5	Transversal Organisational Development		4.2
Shared Legal Services					
Litigation		5.1	Shared Legal Services		4.3
Legislation		5.2	Shared Legal Services		4.3
Contracts and Agreements		5.3	Shared Legal Services		4.3
Legal Support		5.4	Shared Legal Services		4.3
Shared Internal Audit					
Shared Internal Audit		6.1	Shared Internal Audit		5.1
Performance Auditing		6.2	Shared Internal Audit		5.1
Management	1		Management	1	
Cabinet Office	2		Office of the Director General	2	
Corporate Services	3		Provincial Coordination and Monitoring Unit	3	
Organisational Development	4		Institution Building and Transformation	4	
Shared Legal Services	5		Shared Internal Audit	5	
Shared Internal Audit	6		Corporate Services	6	

Table B.1 Specification of receipts: Office of the Premier

Receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Tax receipts										
Casino taxes										
Motor vehicle licences										
Horseracing										
Other taxes										
Sales of goods and services other than capital assets	40	6	113	108	108	87	113	29.89	119	125
Sales of goods and services produced by department (excluding capital assets)	40	6	113	108	108	87	113	29.89	119	125
Sales by market establishments										
Administrative fees										
Other sales	40	6	113	108	108	87	113	29.89	119	125
<i>Of which</i>										
Boarding & Lodging										
Commission on insurance			86	108	108	87	113	29.89	119	125
External exams										
Health patient fees										
House rent			26							
Lab services										
Letting of property										
Lost library books										
Miscellaneous Capital Receipts										
Parking										
Registration, tuition & exam fees										
Sales of agricultural products										
Sales										
Sport gatherings										
Subsidised Motor Transport										
Tender documentation										
Trading account surplus										
Tuition fees										
Vehicle repair service										
Other	40	6	1							
Sales of scrap, waste, arms and other used current goods (excluding capital assets)										

Table B.1 Specification of receipts: Office of the Premier (*continued*)

Receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Transfers received from										
Other governmental units										
Universities and technikons										
Foreign governments										
International organisations										
Public corporations and private enterprises										
Households and non-profit institutions										
Fines, penalties and forfeits										
Interest, dividends and rent on land	1	11	23	2	2	21	263	1152.38	276	289
Interest	1	11	23	2	2	21	263	1152.38	276	289
Dividends										
Rent on land										
Sales of capital assets										
Land and subsoil assets										
Other capital assets										
Financial transactions in assets and liabilities	535	792	82	250	250	119	2	(98.32)	2	3
Total departmental receipts	581	891	218	360	360	227	378	66.52	397	417

Table B.2 Specification of payments and estimates by economic classification: Office of the Premier

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06			
							2006/07	2005/06	2007/08	2008/09
Current payments	145 631	153 202	143 615	189 589	199 988	192 949	218 497	13.24	236 265	251 935
Compensation of employees	61 386	61 932	69 211	81 984	82 030	77 072	91 819	19.13	98 817	103 678
Salaries and wages	60 028	60 990	68 202	80 591	80 584	76 495	90 159	17.86	97 060	101 850
Social contributions	1 358	942	1 009	1 393	1 446	577	1 660	187.69	1 757	1 828
Goods and services	84 245	91 270	74 404	107 605	117 958	115 877	126 678	9.32	137 448	148 257
Of which										
Animal feed										
Audit fees	1 491	1 274	2 000	1 800	2 600	2 000	1 750	(12.50)	1 760	1 867
Audit fees: external										
Communication										
Computer equipment										
Consultancy fees										
Consultants and specialised services	7 514	35 326	39 756	34 393	34 117	34 141	35 414	3.73	35 920	37 211
Consumables										
Contractors										
Contribution to Parmed										
Educational materials										
Infrastructure										
Inventory	4 855	5 865	4 695	3 869	3 878	2 803	3 837	36.89	4 422	4 763
IT (Data lines)										
Legal fees										
Library material										
Machinery and equipment										
Maintenance and repairs and running cost										
Medical Aid in respect of continuation members										
Medical services										
Medical supplies										
Medicine										
Operating leases										
Owned and leasehold property										
Printing and publications										
Scholar transport										
Sport and Recreation Equipment										
Training	33 355	13 033	18 300	26 276	14 280	18 280	12 312	(32.65)	13 328	15 327
Transport										
Travel and subsistence										
Utilities (municipal services)										
Veterinary supplies										
Other	37 030	35 772	9 653	41 267	63 083	58 653	73 365	25.08	82 018	89 089
Interest and rent on land										
Interest										
Rent on land										
Financial transactions in assets and liabilities										
Unauthorised expenditure										

Table B.2 Specification of payments and estimates by economic classification: Office of the Premier (cont)

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Transfers and subsidies to (Total)	19 398	46 330	40 985	54 775	57 991	58 834	62 918	6.94	69 633	75 111
Provinces and municipalities	1 435	2 741	206	75	391	229	76	(66.81)	82	87
Provinces										
Provincial Revenue Funds										
Provincial agencies and funds										
Municipalities	1 435	2 741	206	75	391	229	76	(66.81)	82	87
Municipalities	1 435	2 741	206	75	391	229	76	(66.81)	82	87
of which										
Regional services council levies										
Municipal agencies and funds										
Departmental agencies and accounts	17 400	21 589	20 863	34 300	36 300	36 900	39 842	7.97	43 043	46 430
Social security funds										
Provide list of entities receiving transfers										
Eastern Cape Socio Economic Consultative Council	5 900	13 589	8 800	24 000	24 000	24 600	26 342	7.08	28 416	30 652
Eastern Cape Provincial Arts Cultural Council										
Eastern Cape Development Corporation	5 000		3 172	2 800	3 300	3 300	3 000	(9.09)	3 300	3 560
SETA										
Eastern Cape Appropriate Technology Unit	6 500	8 000	8 891	7 500	9 000	9 000	10 500	16.67	11 327	12 218
Rural Agricultural Bank										
Eastern Cape Liquor Board										
Eastern Cape Tourism Board										
Eastern Cape Gambling & Betting Board										
Eastern Cape Parks Board										
Coega Development Corporation										
Council for Scientific and Industrial Research										
East London Development Zone										
Other										
Universities and technikons	563	16 000	12 000	12 000	12 000	12 000	13 000	8.33	15 720	16 957
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises										
Subsidies on production										
Other transfers										
Foreign governments and international organisations										
Non-profit institutions		6 000	7 272	8 400	9 300	9 300	10 000	7.53	10 788	11 637
Households			644			405		(100.00)		
Social benefits										
Other transfers to households			644			405		(100.00)		

Table B.2 Specification of payments and estimates by economic classification: Office of the Premier (*cont*)

Economic classification R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Payments for capital assets	8 574	19 931	7 546	14 810	18 310	17 865	15 623	(12.55)	16 943	18 028
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment	8 574	19 931	6 028	14 810	18 310	16 274	15 623	(4.00)	16 943	18 028
Transport equipment	405			50	50	50	53	6.00	57	62
Other machinery and equipment	8 169	19 931	6 028	14 760	18 260	16 224	15 570	(4.03)	16 886	17 966
Cultivated assets										
Software and other intangible assets			1 518			1 591	(100.00)			
Land and subsoil assets										
Total economic classification	173 603	219 463	192 146	259 174	276 289	269 648	297 038	10.16	322 841	345 074

Table B.3 Details on public entities: Eastern Cape Appropriate Technology Unit

Payments and receipts R'000	Outcome			Main appropriation 2005/06	Adjusted appropriation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Receipts										
Tax receipts										
Non-tax receipts	2 319	1 619	4 302	2 849	2 849	2 849	1 800	(36.82)	1 890	1 985
Sale of goods and services other than capital assets	1 773	612		850	850	850	300	(64.71)	315	331
Of which										
Admin fees	1 207	427		850	850	850	200	(76.47)	210	221
Interest	566	185					100		105	110
Other non-tax revenue	546	1 007	4 302	1 999	1 999	1 999	1 500	(24.96)	1 575	1 654
Transfers received	6 500	8 000	7 610	9 000	9 000	9 000	10 500	16.67	11 327	12 218
Sale of capital assets	95		198							
Total receipts	8 914	9 619	12 110	11 849	11 849	11 849	12 300	3.81	13 217	14 203
Payments										
Current payments	12 186	11 867	13 065	11 687	11 687	11 687	12 610	7.90	13 218	14 201
Compensation of employees	6 391	6 133	5 704	6 851	6 851	6 851	7 194	5.01	7 554	7 931
Use of goods and services	5 218	5 152	6 660	4 246	4 246	4 246	4 824	13.61	5 402	5 987
Depreciation	577	581	700	585	585	585	585		255	275
Unauthorised expenditure										
Interest, dividends and rent on land		1	1	5	5	5	7	40.00	7	8
Interest		1	1	5	5	5	7	40.00	7	8
Dividends										
Rent on land										
Transfers and subsidies										
Total payments	12 186	11 867	13 065	11 687	11 687	11 687	12 610	7.90	13 218	14 201
Surplus/(Deficit)	(3 272)	(2 248)	(955)	162	162	162	(310)	(291.36)	(1)	2
Cash flow summary										
Adjust surplus/(deficit) for accrual transactions	(84)	581	501	575	575	575	271	(52.87)	227	330
Adjustments for:										
Depreciation	577	581	699	585	585	585	275	(52.99)	255	275
Interest	(566)	(185)	(68)	(5)	(5)	(5)	(94)	1780.00	(98)	(35)
Net (profit)/loss on disposal of fixed assets	(95)	1	(198)				90		70	90
Other		184	68	(5)	(5)	(5)		(100.00)		
Operating surplus/(deficit) before changes in working capital	(3 356)	(1 667)	(454)	737	737	737	(39)	(105.29)	226	332
Changes in working capital	(308)	(64)	42							
(Decrease)/increase in accounts payable	(465)	(100)	34							
Decrease/(increase) in accounts receivable	(111)	36	8							
(Decrease)/increase in provisions	268									

Table B.3 Details on public entities: Eastern Cape Appropriate Technology Unit (continued)

Payments and receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06			
							2006/07	2005/06	2007/08	2008/09
Cash flow from operating activities	(3 664)	(1 731)	(412)	737	737	737	(39)	(105.29)	226	332
Transfers from government	6 500	8 000	7 610	9 000	9 000	9 000	10 500	16.67	11 327	12 218
Of which:										
Capital	1 215	2	59	162	162	162	756	366.67	1 165	1 632
Current	5 285	7 998	7 551	8 838	8 838	8 838	9 744	10.25	10 162	10 586
Cash flow from investing activities	(1 215)	(2)	242	(162)	(162)	(162)	(559)	245.06	(753)	(784)
Acquisition of assets	(1 215)	(2)	146	(162)	(162)	(162)	(559)	245.06	(753)	(784)
Land										
Dwellings										
Non-residential buildings	(693)									
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment	(223)		(59)				(48)		(125)	(130)
Furniture and office equipment	(21)			(25)	(25)	(25)	(50)	100.00	(15)	(25)
Other machinery and equipment	(278)	(2)		(17)	(17)	(17)	(30)	76.47	(13)	(18)
Specialised military assets										
Transport assets			205				(356)		(600)	(611)
Computer software				(120)	(120)	(120)	(75)	(37.50)		
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, designs and models										
Service and operating rights										
Other intangibles										
Other flows from investing activities			96							
Other 1			96							
Other 2										
Cash flow from financing activities		(28)								
Deferred income										
Borrowing activities		(28)								
Other										
Net increase/(decrease) in cash and cash equivalents	(4 879)	(1 761)	(170)	575	575	575	(598)	(204.00)	(527)	(452)

Table B.3 Details on public entities: Eastern Cape Appropriate Technology Unit (continued)

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
Balance sheet information										
Carrying value of assets	3 534	2 953	2 310	1 887	1 887	1 887	2 175	15.26	2 673	3 126
Land										
Dwellings										
Non-residential buildings	1 767	1 767	1 767	1 767	1 767	1 767	1 767		1 767	1 767
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment	502	300	79	29	29	29	163	462.07	165	128
Furniture and office equipment	376	329	272	5	5	5	185	3600.00	129	103
Other machinery and equipment	353	281	192	17	17	17		(100.00)		
Specialised military assets										
Transport assets	476	243							587	1 128
Computer software	60	33		69	69	69	60	(13.04)	25	
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, Service and operating rights										
Other intangibles										
Long term investments										
Floating										
Current										
1<5 Years										
5<10 Years										
>10 Years										
Cash and cash equivalents	3 187	1 426	1 257	1 843	1 843	1 843	1 555	(15.63)	1 056	604
Bank	3 187	1 426	1 257	1 843	1 843	1 843	1 555	(15.63)	1 056	604
Cash on hand										
Other										
Other										
Receivables and prepayments	2 175	2 136	2 117	2 117	1 955	1 955	2 117	8.29	2 117	2 117
Trade receivables	1 627	2 088	1 678	1 678	1 678	1 678	1 678		1 678	1 678
Other receivables	548	48	439	439	277	277	439	58.48	439	439
Prepaid expenses										
Accrued income										

Table B.3 Details on public entities: Eastern Cape Appropriate Technology Unit (continued)

Payments and receipts R'000	Outcome			Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Inventory	5	8	19	19	19	19	19		19	20
Trade	5	8	19	19	19	19	19		19	20
Other										
Other										
Capital and reserves	7 957	5 709	4 754	4 916	4 754	4 754	4 606	(3.11)	4 605	4 607
Share capital and premium										
Accumulated reserves	11 229	7 957	5 709	4 754	4 754	4 754	4 916	3.41	4 606	4 605
Surplus/(deficit)	(3 272)	(2 248)	(955)	162	162	162	(310)	(291.36)	(1)	2
Other										
Borrowings										
Floating										
Current										
1<5 Years										
5<10 Years										
>10 Years										
Post retirement benefits										
Present value of funded obligations										
Unrecognised transitional liabilities										
Other										
Trade and other payables	350	249	290	290	290	290	600	106.90	600	600
Trade payables	350	249	290	290	290	290	290		290	290
Accrued interest							310		310	310
Other										
Provisions	594	565	659	660	660	660	660		660	660
Leave pay provision	264	330	269	269	269	269	269		269	269
Other 1	330	235	390	391	391	391	391		391	391
Other 2										
Other 3										
Other 4										
Funds managed (eg Poverty Alleviation Fund)										
Poverty Alleviation Fund										
Regional Development Fund										
Third Party Funds										
Other 4										
Contingent liabilities										
Other 1										
Other 2										
Other 3										
Other 4										

Table B.3 Details on public entities: Eastern Cape Socio-Economic Consultative Council

Payments and receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Receipts										
Tax receipts										
Non-tax receipts	1 259	37	590							
Sale of goods and services other than capital assets	8	8	362							
Of which										
Admin fees			353							
Interest	8	8	9							
Other non-tax revenue	1 251	29	228							
Transfers received	5 900	8 000	6 300	7 500	7 500	7 500	12 931	72.41	13 754	14 579
Sale of capital assets										
Total receipts	7 159	8 037	6 890	7 500	7 500	7 500	12 931	72.41	13 754	14 579
Payments										
Current payments	5 902	7 315	8 591	7 500	7 500	7 500	12 931	72.41	13 754	14 579
Compensation of employees	3 543	4 680	5 472	5 013	5 013	5 013	7 046	40.55	7 469	7 917
Use of goods and services	2 285	2 431	2 838	2 227	2 227	2 227	5 455	144.95	5 829	6 179
Depreciation	74	204	281	260	260	260	430	65.38	456	483
Unauthorised expenditure										
Interest, dividends and rent on land										
Interest										
Dividends										
Rent on land										
Transfers and subsidies	1 000									
Total payments	6 902	7 315	8 591	7 500	7 500	7 500	12 931	72.41	13 754	14 579
Surplus/(Deficit)	257	722	(1 701)							
Cash flow summary										
Adjust surplus/(deficit) for accrual transactions	74	204	281	260	260	260	430	65.38	456	483
Adjustments for:										
Depreciation	74	204	281	260	260	260	430	65.38	456	483
Interest										
Net (profit)/loss on disposal of fixed assets										
Other										
Operating surplus/(deficit) before changes in working capital	331	926	(1 420)	260	260	260	430	65.38	456	483
Changes in working capital	227	907	1 738							
(Decrease)/increase in accounts payable	256	1 127	2 012							
Decrease/(increase) in accounts receivable	(29)	(220)	(274)							
(Decrease)/increase in provisions										

Table B.3 Details on public entities: Eastern Cape Socio-Economic Consultative Council (continued)

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate 2005/06			
							2006/07	2005/06	2007/08	2008/09
Cash flow from operating activities	558	1 833	318	260	260	260	430	65.38	456	483
Transfers from government										
Of which:										
Capital										
Current										
Cash flow from investing activities	(447)	(614)	(88)	(208)	(208)	(208)	738	(454.81)	782	828
Acquisition of assets	(447)	(614)	(88)	(208)	(208)	(208)	738	(454.81)	782	828
Land										
Dwellings										
Non-residential buildings										
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment	(278)	(366)	(48)	(115)	(115)	(115)	538	(567.83)	570	604
Furniture and office equipment	(169)	(246)	(40)	(93)	(93)	(93)	200	(315.05)	212	224
Other machinery and equipment		(2)	(8)							
Specialised military assets										
Transport assets										
Computer software										
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, designs and models										
Service and operating rights										
Other intangibles			8							
Other flows from investing activities										
Other 1										
Other 2										
Cash flow from financing activities										
Deferred income										
Borrowing activities										
Other										
Net increase/(decrease) in cash and cash equivalents	111	1 219	230	52	52	52	1 168	2146.15	1 238	1 311

Table B.3 Details on public entities: Eastern Cape Socio-Economic Consultative Council (continued)

Payments and receipts R'000	Outcome						Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05	Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	% Change from Revised estimate			
							2006/07	2005/06	2007/08	2008/09
Balance sheet information										
Carrying value of assets	371	780	586	526	526	526	835	58.75	938	994
Land										
Dwellings										
Non-residential buildings										
Investment property										
Other structures (infrastructure assets)										
Mineral and similar non-regenerative resources										
Capital work in progress										
Heritage assets										
Biological assets										
Computer equipment	218	418	243	223	223	223	421	88.79	457	484
Furniture and office equipment	153	360	335	303	303	303	414	36.63	481	510
Other machinery and equipment		2	8							
Specialised military assets										
Transport assets										
Computer software										
Mastheads and publishing titles										
Patents, licences, copyrights, brand names and trademarks										
Recipes, formulae, prototypes, Service and operating rights										
Other intangibles										
Long term investments										
Floating										
Current										
1<5 Years										
5<10 Years										
>10 Years										
Cash and cash equivalents	2 639	3 858	4 088	1 118	1 118	1 118	809	(27.64)	706	650
Bank	2 639	3 858	4 088	1 118	1 118	1 118	809	(27.64)	706	650
Cash on hand										
Other										
Other										
Receivables and prepayments	127	349	623							
Trade receivables										
Other receivables	127	349	623							
Prepaid expenses										
Accrued income										

Table B.3 Details on public entities: Eastern Cape Socio-Economic Consultative Council (continued)

Payments and receipts R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate		
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08 2008/09
Inventory									
Trade									
Other									
Other									
Capital and reserves	2 623	4 729	2 493	1 644	1 644	1 644	1 644	1 644	1 644
Share capital and premium									
Accumulated reserves	2 366	2 623	3 345	1 644	1 644	1 644	1 644	1 644	1 644
Surplus/(deficit)	257	722	(1 701)						
Other		1 384	849						
Borrowings			2 500						
Floating									
Current			2 500						
1<5 Years									
5<10 Years									
>10 Years									
Post retirement benefits									
Present value of funded obligations									
Unrecognised transitional liabilities									
Other									
Trade and other payables	514	258	304						
Trade payables	514	258	304						
Accrued interest									
Other									
Provisions									
Leave pay provision									
Other 1									
Other 2									
Other 3									
Other 4									
Funds managed (eg Poverty Alleviation Fund)									
Poverty Alleviation Fund									
Regional Development Fund									
Third Party Funds									
Other 4									
Contingent liabilities									
Other 1									
Other 2									
Other 3									
Other 4									

Table B.4 Transfers to local government by transfers/grant type, category and municipality: Office of the Premier

Municipalities R'000	Outcome						Medium-term estimate									
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate									
				Main appro- piation 2005/06	Adjusted appro- piation 2005/06	Revised estimate 2005/06	2006/07	2005/06	2007/08	2008/09						
Category A				75												
Nelson Mandela Metro				75												
Category B	2 479				245	83	76	(8.43)	82	87						
Camdebo																
Blue Crane Route																
Ikwezi																
Makana																
Ndlambe																
Sundays River Valley																
Baviaans											3	3	(100.00)			
Kouga																
Koukamma																
Mbhashe											43					
Mnquma																
Great Kei																
Amahlathi																
Buffalo City													76		82	87
Ngqushwa																
Nkonkobe																
Nxuba																
Inxuba Yethemba																
Tsolwana																
Inkwanca																
Lukhanji																
Intsika Yethu																
Emalahleni																
Engcobo																
Sakisizwe																
Mbizana																
Ntabankulu																
Qaukeni	1 256															
Port St Johns	730															
Nyandeni																
Mhlontlo																
King Sabata Dalindyebo																
Elundini																
Senqu																
Maletswai																
Gariep																
Umzimkhulu																
Umzimvubu																
Unallocated	450			242	80	(100.00)										

Table B.4 Transfers to local government by transfers/grant type, category and municipality: Office of the Premier

Municipalities R'000	Outcome			Main appro- priation 2005/06	Adjusted appro- priation 2005/06	Revised estimate 2005/06	Medium-term estimate			
	Audited 2002/03	Audited 2003/04	Audited 2004/05				% Change from Revised estimate 2005/06	2006/07	2007/08	2008/09
Category C	685	4 900	2 097	2 910	2 910	2 272	21 130	830.02	39 289	57 497
Cacadu District Municipality		100	49	450	450	346	5 177	1396.24	10 006	14 112
Amatole District Municipality		4 244	1 959	760	760	1 396	8 053	476.86	15 219	22 098
Chris Hani District Municipality		200	37	450	450	480	3 500		6 987	9 987
OR Tambo District Municipality		200		300	300		1 500		2 000	4 100
Ukhahlamba District Municipality		100	20	250	250	20	1 900	9400.00	3 377	4 200
Alfred Ndzo District Municipality		100	32	200	200	30	500	1566.67	1 000	2 500
Unallocated	685	(44)		500	500		500		700	500
Total transfers to local government	4 321	8 230	2 203	5 060	4 960	2 760	38 209	1 284	56 515	82 715

Note: Excludes regional services council levy.

Table B.5 Infrastructure: Office of the Premier

None

